

# Recruitment and Retention

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# Disclaimer

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# Three Aspects to Subject Selection

- A. Selection: determining who is eligible
- B. Recruitment: inviting eligible individuals
- C. Retention: retaining enrolled participants

I will focus on recruitment and retention

# Need to Recruit and Retain

- To be ethical, clinical trials must collect socially valuable data.
- To collect socially valuable data, clinical trials must have sufficient completers.
- Hence, having sufficient completers is ethically important!

# Problematic Trials

- Over 70% of trials are delayed due to problems with enrollment and many never get enough completers.
- These trials raise ethical concern that the risks and burdens faced by individuals who do enroll (as well as the resources devoted to the trial) are not justified.

# Need to Recruit and Retain

- Active recruiting and retention is ethically critical, but overly aggressive recruiting and retention is ethically problematic.
- Need to find the right balance.

# SUBJECT RECRUITMENT

Subject recruitment involves active attempts to attract specific individuals within the pool of eligible participants.

# Recruitment for good reasons

- Do not focus recruitment on individuals who are (or appear to be) vulnerable
- Ensure participants are recruited for reasons of science, not compromised (nor privileged) position.



# Choosing a Site

- Where research is conducted can have a significant impact on who enrolls.
- Low inclusion of racial minorities in some studies likely traces more to study site than widely discussed concerns regarding trust in researchers.

# Standard Methods of Recruitment

- Soliciting referrals from colleagues
- Targeted recruitment
- Advertising

# Learning Health Care

- Some argue that difficulties recruiting participants trace to current reliance on a “segregated” approach to clinical trials.
- Learning health care systems, which conduct research in the course of providing care, have been proposed as an alternative.

# Increased Recruitment?

- Conducting research in the course of providing health care has the potential to increase enrollment.
- To further increase enrollment, some argue consent should be waived for low risk, learning health care studies (e.g. standard care vs guideline-directed care).

# Research Cohorts

- Alternatively, some have proposed to invite patients to consent to being entered into a pool of potential participants.
- Those who are eligible for a trial will be enrolled, possibly without notification.

# Incentives to Enroll Participants

- Investigators are under considerable pressure to recruit participants, sometimes receiving financial incentives.

US Inspector General

- Physicians receive payments for referring their patients to trials.

# Concerns about Incentives

- Do incentives to recruit and refer patients pose a conflict of interest?

→ To what extent might use of incentives encourage investigators to refer and enroll riskier/inappropriate participants?

# Role of Advertising

- Advertising plays an increasingly important role in recruiting research participants.
- However, there is significant concern about the ethics of advertising, and not much guidance.



# FDA Guidance

- Advertising is “the start of the informed consent and subject selection process.”
- IRBs should determine Ads are: not unduly coercive; do not promise a cure; use appropriate font size and visual effects; explain that test articles are investigational; do not emphasize payment or the amount

# Proposed T.V. Ad

- Thumping music, swirling tie-dye colors:  
“Attention alcohol users...you are a candidate for a new research study.
- We are enrolling men and women, 18-40, to study how alcohol affects the brain.

# Effect of Ads

- Does advertising affect which groups enroll?
- Does advertising affect understanding?
- Does advertising affect subject motivations (does it matter?)?

# Payment

- What role should payment play in recruiting research participants?
- To what extent is it acceptable to advertise payment?
- What does “do not emphasize” payment mean in practice?

# Proposed Bar Coaster

Research Participants Wanted

Earn \$50-\$1295

Call

555-555-5555

# Old Worry #1

- Many commentators worry that payments may undermine participant understanding.
- However: studies find individuals who are focused on payment are more likely to understand the risks of research.

# Old Worry #2

- Other commentators worry higher payments may be an undue inducement in the sense of leading individuals to enroll despite the risks.
- However: studies find greater payment does not result in individuals failing to be sensitive to the risks.

# New Worry

- Payments may increase inaccurate reporting of history and side effects.

Dickert. Clin Trials. 2013;10(6):840-841

- Include objective measures in the study?
- Don't disclose eligibility criteria?



# Other Challenges

- Data suggest that many problems recruiting participants trace to practical concerns: awareness of studies, transportation, parking, child care.
- Who addresses these concerns?

# Difficult to Reach Participants

- Given all the challenges, recruitment efforts may focus on those who are most easy to identify and recruit.
- Yet, more difficult to recruit individuals may differ in scientifically relevant ways.

# SUBJECT RETENTION

Subject retention involves attempts to keep participants enrolled for the duration of the study.

# Retention of participants

- To collect valid data, recruited participants need to be retained.
- Data suggest that enrolled participants can experience problems in their personal lives as a result of their participation in clinical research.

# Obligations

- Some argue that regarding individuals as having an obligation to participate might increase enrollment and retention.

Schaefer et al JAMA 2009; 302: 67–72

- Others worry this approach may actually decrease participation.

# Subjects versus Participants

- Alternatively, to encourage retention it might help to turn research *subjects* into research *participants*?
- Do research WITH individuals, NOT on them.

# Encouragement?

- Participants make vital contributions to research.
- We need to find ways to emphasize this fact, and encourage retention, without undermining voluntariness.

# Results from NIH Participants

- Yes: they tell me that I can withdraw.
- But: they never explain why I shouldn't!

How do we ethically address this concern?



# Treatment and Treats

How people are treated affects their willingness to contribute to joint activities.

- Explain importance of contribution?
- Add perks, like good meals?
- Throw parties?

# Payment Schedules

- Some studies modify their payment schedules to encourage participants to stay in the study: pay more for later procedures; completion bonuses.
- These practices raise their own ethical concerns.

# Summary

- Recruitment and retention are vital to ethical clinical research.
- The challenges they raise have not received the attention they deserve.

# Further Reading

- Glassman et al. Clinical Trials 2020;17:195-201.
- Grape et al. J Adolesc 2018;65:123-132
- Ewing et al. Dev Cogn Neurosci 2018;32:130-137
- Robinson et al. Trials 2016;17(1):294
- Schoeppe et al. Int J Behav Med 2014;21(5):794-803
- Tobler, Komro, Eval Programm Plan 2011;34(2):87-96
- Zook et al. Clin Trial 2010;7(4):400-410
- Robinson et al. J Clin Epidemiol 2007;60(8):757-765
- Villarruel et al. J Spec Pediatr Nurs 2006;11(4):244-250